

# First Quarter 2021 Financial Results

May 4, 2021

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Exhibit 99.2



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In addition to McAfee’s results determined in accordance with generally accepted accounting principles in the United States (“GAAP”), the Company believes the following non-GAAP measures presented in this presentation are useful in evaluating its operating performance: Adjusted EBITDA, Adjusted EBITDA Margin and Unlevered Free Cash Flow. The non-GAAP financial information is presented for supplemental informational purposes only, and should not be considered a substitute for financial information presented in accordance with GAAP, and may be different from similarly titled non-GAAP measures used by other companies. A reconciliation has been provided in an appendix to this presentation for each non-GAAP financial measure to the most directly comparable financial measure stated in accordance with GAAP. Readers are encouraged to review the related GAAP financial measures and the reconciliation of these non-GAAP financial measures to their most directly comparable GAAP financial measures.

Information in this presentation, including any statements regarding McAfee’s market position, customer data, and other metrics, is based on statistical data, estimates and forecasts, that are based on independent industry publications or other publicly available information, as well as other information based on our internal sources. This information involves many assumptions and limitations, and you are cautioned not to give undue weight to these estimates. We have not independently verified the accuracy or completeness or the data contained in these industry publications and other publicly available information. Accordingly, we make no representations as to the accuracy or completeness of that data nor do we undertake to update such data after the date of this presentation.

Unless otherwise indicated, all references in this presentation to “McAfee,” “we,” “our,” “us”, or similar terms refer to McAfee Corp. and Foundation Technology Worldwide LLC and its subsidiaries.

# McAfee Investment Highlights

-  **Highly attractive consumer subscription business with industry-leading scale, double-digit growth and high profitability**
-  **Current trends have increased consumer digital interaction and accelerated core subscriber base growth**
-  **Holistic Consumer cybersecurity platform with differentiated omni-channel go-to-market strategy**
-  **Focus on driving total shareholder return through consistent growth, profitability, cash flow generation and disciplined capital allocation**

# McAfee Financial Highlights

	1Q21	1Q21 v 1Q20
<b>Continuing Operations – Consumer Business</b>		
<ul style="list-style-type: none"> <li>Double-digit revenue growth</li> </ul>	<b>\$442M</b> Net Revenue	<b>25%</b> Net Revenue Growth
<ul style="list-style-type: none"> <li>Healthy adjusted <b>EBITDA margin</b> and adjusted <b>EBITDA growth</b></li> </ul>	<b>\$199M<sup>(1)</sup></b> Adj. EBITDA	<b>25%</b> Adj. EBITDA Growth
<ul style="list-style-type: none"> <li>Strong <b>uFCF</b> generation</li> </ul>	<b>\$298M<sup>(2)</sup></b> uFCF	<b>35%</b> uFCF Growth
<ul style="list-style-type: none"> <li>Sustained, industry-leading <b>subscriber growth</b></li> </ul>	<b>18.9M<sup>(3)</sup></b> Core DTC Subscribers	<b>20%</b> Core DTC Subscriber Growth
<b>Continuing &amp; Discontinued Operations</b>		
<ul style="list-style-type: none"> <li>Industry leading <b>revenue scale</b> with <b>durable growth</b></li> </ul>	<b>\$773M<sup>(4)</sup></b> Net Revenue	<b>13%</b> Net Revenue Growth
<ul style="list-style-type: none"> <li>Strong <b>adjusted EBITDA generation</b> and <b>growth</b></li> </ul>	<b>\$316M<sup>(4)</sup></b> Adj. EBITDA	<b>29%</b> Adj. EBITDA Growth

As of 27-Mar-2021. All growth rates are year-over-year changes from 1Q20 to 1Q21, unless stated otherwise.

Note: Adjusted EBITDA, adjusted EBITDA margin and unlevered free cash flow are non-GAAP financial measures. See appendix for GAAP financial measures and reconciliations.

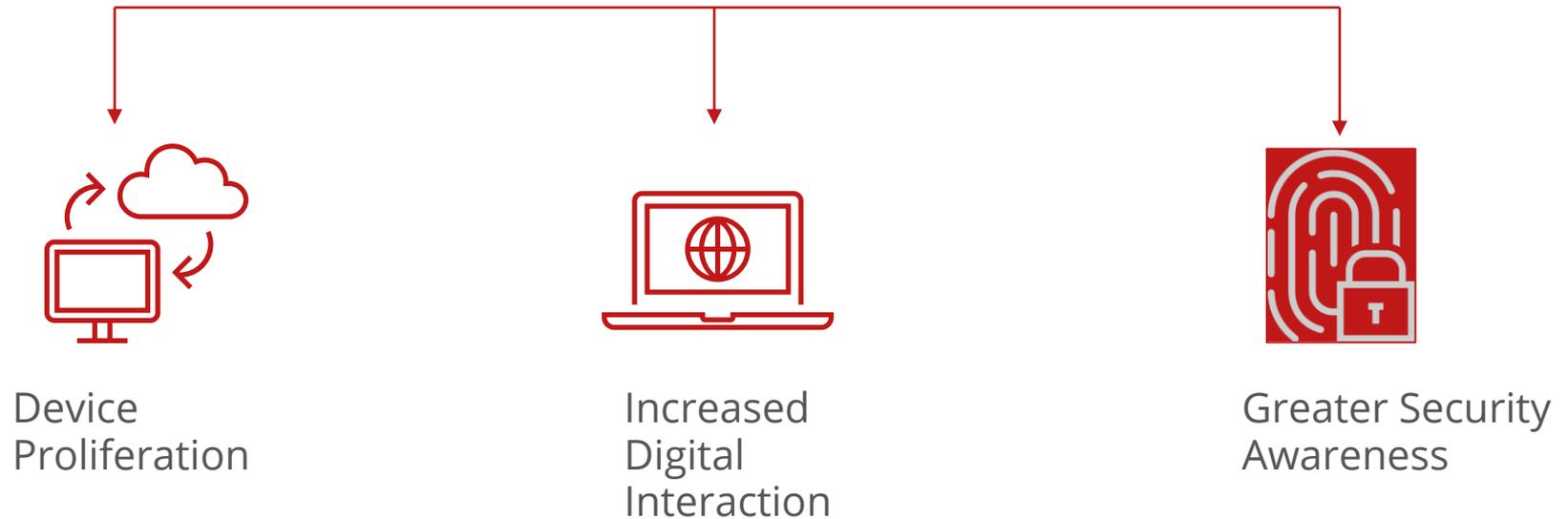
1. Includes \$22 million of stranded costs

2. uFCF inclusive of \$54 million of restructuring and separation costs.

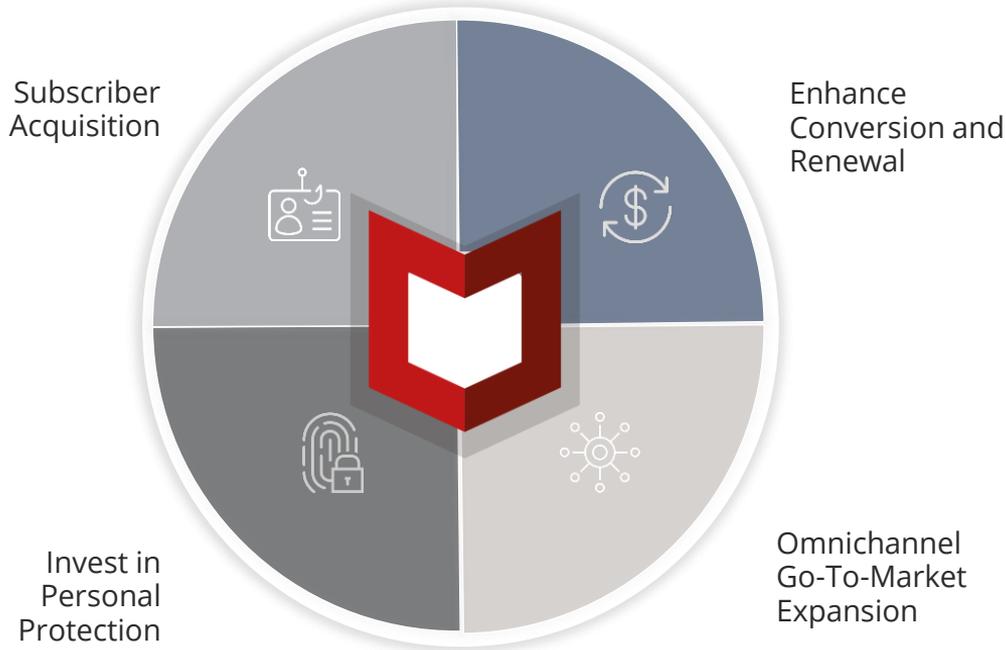
3. Core Direct to Consumer Customers defined as active subscribers whose transaction for a subscription is directly with McAfee

4. McAfee Net Revenue and adjusted EBITDA includes both continuing and discontinuing operations

# Global Macro Trends Driving Growth in Consumer



# McAfee Consumer: Strategy & 1Q21 Highlights

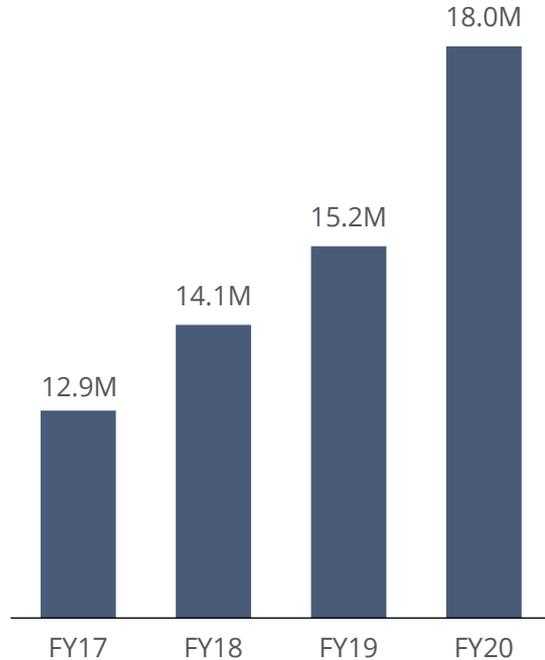


- 🛡️ **3.2M TTM net** Core DTC Subscribers **added**
- 🛡️ **885K net** Core DTC Subscribers **added**
- 🛡️ **14 straight quarters** of net Core DTC Subscriber growth (both YoY and sequential)
- 🛡️ **Dollar Retention Rate (DRR) of 100%**
- 🛡️ Pursuing **Large \$19B projected TAM** by 2024 <sup>(1)</sup>

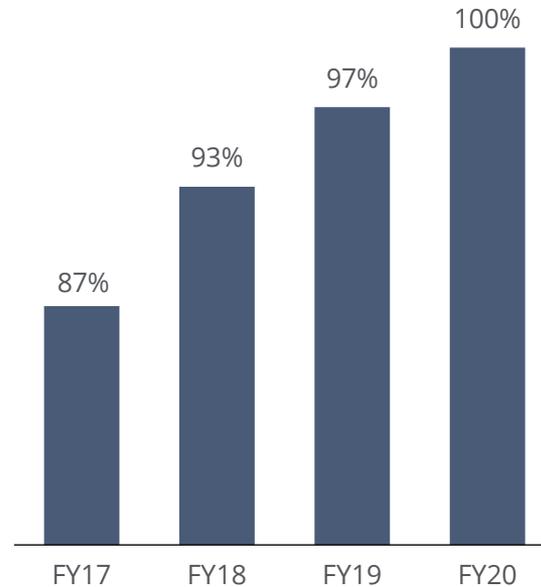
1. Source: "Frost & Sullivan, Global Consumer Cybersecurity and Privacy Market, August 2020 for Endpoint and Consumer Cybersecurity and Privacy Market"

# We Have a Best-In-Class Consumer Business

Core Direct-to-Consumer Customers <sup>(1)</sup>



TTM Dollar Based Retention <sup>(2)</sup>



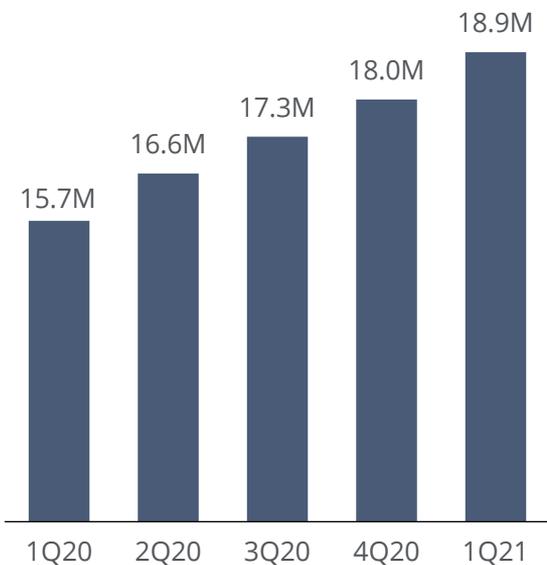
Monthly ARPC <sup>(3)</sup>



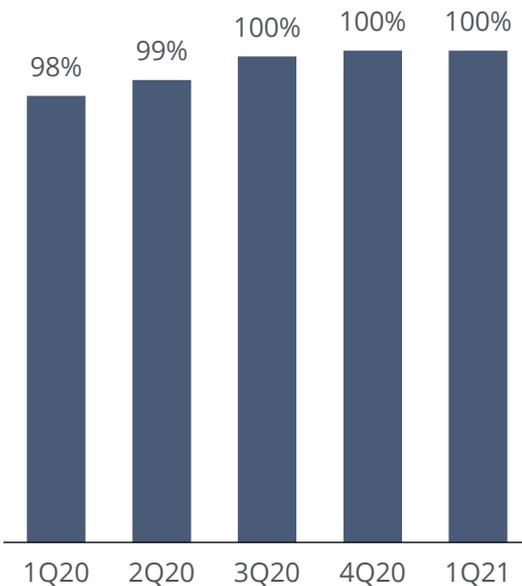
1. Core Direct to Consumer Customers defined as active subscribers whose transaction for a subscription is directly with McAfee
2. Trailing-twelve-month dollar based retention is the annual contract value (ACV) of Core Direct to Consumer Customer subscriptions renewed in the trailing twelve months divided by the ACV for Core Direct to Consumer Customers subscriptions that were up for renewal in the same period
3. ARPC (Average Revenue Per Customer) is Subscription Revenue from Core Direct to Consumer Customers divided by average core direct to consumer customers

# We Have a Best-In-Class Consumer Business

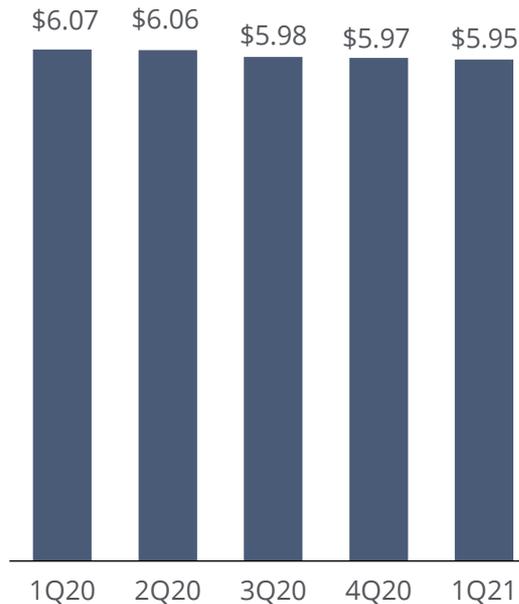
## Core Direct-to-Consumer Customers <sup>(1)</sup>



## TTM Dollar Based Retention <sup>(2)</sup>



## Monthly ARPC <sup>(3)</sup>



1. Core Direct to Consumer Customers defined as active subscribers whose transaction for a subscription is directly with McAfee
2. Trailing-twelve-month dollar based retention is the annual contract value (ACV) of Core Direct to Consumer Customer subscriptions renewed in the trailing twelve months divided by the ACV for Core Direct to Consumer Customers subscriptions that were up for renewal in the same period
3. ARPC (Average Revenue Per Customer) is Subscription Revenue from Core Direct to Consumer Customers divided by average core direct to consumer customers

# Strong cash generation and disciplined capital allocation



**\$346 million in cash and cash equivalents as of March 27<sup>th</sup>, 2021**



**Cash flow from operations increased by 51% in 1Q21 to \$259 million**



**Unlevered Free Cash Flow up 35% in 1Q21 to \$298 million**



**Declared an \$0.115 dividend per Class A common share 1Q21**

# McAfee 2Q21 Financial Outlook

## 2Q21 Expected Range

### Net Revenue

Total	\$430 million - \$434 million
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### Adjusted EBITDA <sup>(1)</sup>

Total	\$161 million - \$165 million
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Assume cash net interest between the range of \$50 million and \$55 million



Assume stranded cost between the range of \$40 million and \$45 million



Assume income tax rate of 22%



Assume fully diluted share count of 470 million shares

(1) Adjusted EBITDA is a non-GAAP financial measure, and should be considered in addition to, but not as a substitute for, information provided in accordance with GAAP. We are not able to forecast net income (loss), the most directly comparable GAAP financial measure, on a forward-looking basis without unreasonable efforts due to the high variability and difficulty in predicting certain items that affect net income (loss) including, but not limited to, interest expense and other, net, provision for income tax expense and foreign exchange gain (loss), net, and equity-based compensation expense, any of which may be significant. Our forward-looking guidance regarding adjusted EBITDA should not be used to predict our future net income (loss), as the difference between the two measures varies as a result of these and other items.

# McAfee FY21 Financial Outlook

## FY21 Expected Range

### Net Revenue

Total	\$1,770 million - \$1,790 million
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### Adjusted EBITDA <sup>(1)</sup>

Total	\$693 million - \$703 million
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Assume cash net interest between the range of \$190 million and \$200 million



Assume stranded cost of \$150 million



Assume income tax rate of 22%



Assume fully diluted share count of 470 million shares

(1) Adjusted EBITDA is a non-GAAP financial measure, and should be considered in addition to, but not as a substitute for, information provided in accordance with GAAP. We are not able to forecast net income (loss), the most directly comparable GAAP financial measure, on a forward-looking basis without unreasonable efforts due to the high variability and difficulty in predicting certain items that affect net income (loss) including, but not limited to, interest expense and other, net, provision for income tax expense and foreign exchange gain (loss), net, and equity-based compensation expense, any of which may be significant. Our forward-looking guidance regarding adjusted EBITDA should not be used to predict our future net income (loss), as the difference between the two measures varies as a result of these and other items.



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# Appendix

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# Appendix: Adjusted EBITDA Reconciliations

<b>(in millions)</b>	<b>2020</b>	<b>2021</b>
<b><u>Adjusted EBTIDA</u></b>	<b><u>Q1</u></b>	<b><u>Q1</u></b>
GAAP net income	\$ 9	\$ 94
Amortization	63	63
Equity-based compensation	14	14
Acquisition and integration costs <sup>(2)</sup>	1	1
Restructuring <sup>(3)</sup>	1	8
Management fees <sup>(4)</sup>	2	-
Transformation and transition <sup>(5)</sup>	7	1
Executive severance <sup>(6)</sup>	2	-
Interest expense and other, net	75	60
Provision for income tax expense	(10)	(3)
Foreign exchange loss (gain), net <sup>(7)</sup>	(11)	(35)
Income from discontinued operations, net of taxes	(1)	(11)
Adjusted operating income	<u>152</u>	<u>192</u>
Depreciation	7	7
Adjusted EBITDA	<u>\$ 159</u>	<u>\$ 199</u>

# Appendix: Adjusted EBITDA from Discontinued Operations Reconciliations

<b>(in millions)</b>	<b>2020</b>	<b>2021</b>
	<b>Q1</b>	<b>Q1</b>
<b><u>Adjusted EBITDA from discontinued operations</u></b>		
GAAP income from discontinued operations, net of taxes	\$ 1	\$ 11
Amortization	53	35
Equity-based compensation	1	12
Cash in lieu of equity awards <sup>(1)</sup>	3	1
Acquisition and integration costs <sup>(2)</sup>	1	1
Restructuring <sup>(3)</sup>	8	23
Transformation and transition <sup>(5)</sup>	1	22
Executive severance <sup>(6)</sup>	1	-
GAAP interest expense and other, net	-	1
GAAP provision for income tax expense	8	7
Adjusted operating income from discontinued operations	<u>\$ 77</u>	<u>\$ 113</u>
Depreciation	9	4
Adjusted EBITDA from discontinued operations	<u>\$ 86</u>	<u>\$ 117</u>

# Appendix: Unlevered Free Cash Flow Reconciliation

<b>(in millions)</b>	<b>2021</b>
<b><u>Unlevered Free Cash Flow</u></b>	<b><u>Q1</u></b>
Net cash provided by operating activities	\$ 259
Add: Interest payments	50
Less: Capital expenditures	<u>(11)</u>
Unlevered Free Cash Flow	<u>\$ 298</u>
Net cash used by investing activities	\$ (11)
Net cash used by financing activities	\$ (130)

# Appendix: Non-GAAP Reconciliations Footnotes

Below are additional information to the adjustments for Adjusted EBITDA:

- (1) As a result of our Sponsors' acquisition from Intel of a majority interest in Foundation Technology Worldwide LLC in April 2017 ("Sponsor Acquisition"), cash awards were provided to certain employees who held Intel equity awards in lieu of equity in Foundation Technology Worldwide LLC ("FTW"). In addition, as a result of the Skyhigh acquisition, cash awards were provided to certain employees who held Skyhigh equity awards in lieu of equity in FTW and vest over multiple periods based on employee service requirements. As these rollover awards reflect one-time grants to former employees of Intel and Skyhigh Networks in connection with these transactions, we believe this expense is not reflective of our ongoing results.
- (2) Represents both direct and incremental costs in connection with business acquisitions, including acquisition consideration structured as cash retention, third party professional fees, and other integration costs.
- (3) Represents both direct and incremental costs associated with costs to execute strategic restructuring events, including third-party professional fees and services, severance, and facility restructuring costs.
- (4) Represents management fees paid to certain affiliates of our Sponsors and Intel pursuant to the Management Services Agreement.
- (5) Represents costs incurred in connection with the announced sale of the Enterprise Business. Also includes costs incurred for transformational initiatives inclusive of duplicative run rate costs related to facilities and data center rationalization in 2020.
- (6) Represents severance for executive terminations not associated with a strategic restructuring event.
- (7) Represents Foreign exchange gain (loss), net as shown on the consolidated statements of operations. This amount is attributable to gains or losses on non-U.S. Dollar denominated balances and is primarily due to unrealized gains or losses associated with our 1st Lien Euro Term Loan.